



Interim Condensed Consolidated Financial Statements

SEPTEMBER 30, 2025

Interim condensed consolidated statements of financial position

[in thousands of United States dollars]

	September 30, 2025	December 31, 2024
	\$	\$
Assets		
Cash	23,705	15,465
Restricted funds	1,671	1,527
Finance receivables [note 4]	464,885	412,975
Accounts receivable	38,289	54,299
Taxes receivable	7,798	8,277
Other assets [note 5]	22,596	18,550
Retained reserve interest	47,557	46,284
Continuing involvement asset	64,672	72,132
Notes receivable [note 12]	24,816	21,711
Derivative financial instruments [note 13]	172	2,443
Right-of-use and fixed assets, net [note 6]	14,857	17,473
Intangible assets, net	135,129	123,406
Deferred tax assets	1,714	14,688
Goodwill [note 7]	127,925	127,925
Total assets	975,786	937,155
Liabilities and equity		
Liabilities		
Accounts payable and accrued liabilities [note 5]	80,208	50,610
Continuing involvement liability	64,672	72,132
Derivative financial instruments [note 13]	29,368	11,918
Borrowings [note 8]	575,931	576,540
Lease and other liabilities [note 15]	12,422	15,053
Total liabilities	762,601	726,253
Equity		
Shareholders' equity	210,445	207,479
Non-controlling interest	2,740	3,423
Total equity	213,185	210,902
	975,786	937,155

See accompanying notes

On behalf of the Board:

(signed) "William W. Lovatt"

William W. Lovatt

Director

(signed)"Steven K. Hudson"

Steven K. Hudson

Director

Interim condensed consolidated statements of income

[in thousands of United States dollars, except for per share amounts]

	Three-month period ended September 30, 2025	Three-month period ended September 30, 2024	Nine-month period ended September 30, 2025	Nine-month period ended September 30, 2024
	\$	\$	\$	\$
Revenues				
Loan origination revenues	40,532	37,827	101,418	88,308
Servicing revenue	19,572	17,492	52,660	36,941
Interest income	12,204	11,039	32,371	45,254
Other revenue [note 11]	2,414	78	5,137	3,549
	74,722	66,436	191,586	174,052
Operating expenses and other				
Compensation and benefits	21,964	18,745	60,277	53,873
General and administrative expenses	12,040	11,561	33,765	30,710
Interest expense	13,024	14,202	35,710	47,384
Depreciation and amortization	3,181	2,458	9,175	6,685
Share-based compensation [note 10]	2,195	4,091	12,406	10,240
Other expenses [note 11]	1,842	4,335	13,719	10,476
	54,246	55,392	165,052	159,368
Income before income taxes	20,476	11,044	26,534	14,684
Provision for income taxes	8,010	2,895	13,127	5,543
Net income for the period	12,466	8,149	13,407	9,141
Attributable to:				
Shareholders' equity	12,519	8,144	13,594	9,136
Non-controlling interest	(53)	5	(187)	5
	12,466	8,149	13,407	9,141
Earnings per common share				
Basic [note 14]	0.04	0.02	0.03	0.01
Diluted [note 14]	0.04	0.02	0.03	0.01

See accompanying notes

Interim condensed consolidated statements of comprehensive income

[in thousands of United States dollars]

	Three-month period ended September 30, 2025	Three-month period ended September 30, 2024	Nine-month period ended September 30, 2025	Nine-month period ended September 30, 2024
	\$	\$	\$	\$
Net income for the period	12,466	8,149	13,407	9,141
Other comprehensive income (loss)				
Items that may be reclassified subsequently to profit or loss:				
Cash flow hedges income (loss) [note 13]	1,195	4,328	(1,089)	(336)
Net unrealized foreign exchange (loss) income	(369)	(160)	403	(903)
	826	4,168	(686)	(1,239)
Deferred tax (expense) recovery	(191)	—	158	33
Total other comprehensive income (loss)	635	4,168	(528)	(1,206)
Comprehensive income for the period	13,101	12,317	12,879	7,935
Attributable to:				
Shareholders' equity	13,154	12,312	13,066	7,930
Non-controlling interest	(53)	5	(187)	5
	13,101	12,317	12,879	7,935

See accompanying notes

Interim condensed consolidated statements of changes in equity

[in thousands of United States dollars]

	Common share capital	Preferred share capital	Contributed surplus	Retained earnings (deficit)	Accumulated other comprehensive loss	Total shareholders' equity	Non-controlling interest	Total equity
	\$	\$	\$	\$	\$	\$	\$	\$
Balance, December 31, 2023	656,908	124,012	81,952	(624,836)	(28,548)	209,488	—	209,488
Employee stock options expense	—	—	3,098	—	—	3,098	—	3,098
Employee restricted stock unit expense	—	—	156	—	—	156	—	156
Common share issuances [note 9]	1,613	—	—	—	—	1,613	—	1,613
Non-controlling interest	—	—	—	—	—	—	4,600	4,600
Comprehensive income (loss) for the period	—	—	—	9,136	(1,206)	7,930	5	7,935
Dividends – preferred shares [note 9]	—	—	—	(5,277)	—	(5,277)	—	(5,277)
Dividends – common shares [note 9]	—	—	—	(6,192)	—	(6,192)	—	(6,192)
Balance, September 30, 2024	658,521	124,012	85,206	(627,169)	(29,754)	210,816	4,605	215,421
Balance, December 31, 2024	658,521	124,012	86,269	(633,068)	(28,255)	207,479	3,423	210,902
Employee stock options expense	—	—	1,125	—	—	1,125	—	1,125
Acquisition of non-controlling interest	—	—	—	—	—	—	(496)	(496)
Comprehensive income (loss) for the period	—	—	—	13,594	(528)	13,066	(187)	12,879
Dividends – preferred shares [note 9]	—	—	—	(5,173)	—	(5,173)	—	(5,173)
Dividends – common shares [note 9]	—	—	—	(6,052)	—	(6,052)	—	(6,052)
Balance, September 30, 2025	658,521	124,012	87,394	(630,699)	(28,783)	210,445	2,740	213,185

See accompanying notes

Interim condensed consolidated statements of cash flows

[in thousands of United States dollars]

	Nine-month period ended September 30, 2025	Nine-month period ended September 30, 2024
	\$	\$
Operating activities		
Net income for the period	13,407	9,141
Items not affecting cash:		
Share-based compensation [note 10]	12,406	10,240
Depreciation and amortization	9,175	6,685
Amortization of intangible assets	5,890	5,770
Amortization of deferred financing costs	3,858	5,221
Accretion of deferred purchase consideration	101	263
Fair value adjustment of deferred purchase consideration [note 11]	(514)	—
Fair value adjustment to convertible debt derivative liability [notes 8 and 13]	174	—
Accretion of convertible debenture discount [notes 8 and 13]	1,510	—
	46,007	37,320
Changes in operating assets and liabilities:		
Change in finance receivables, net [note 4]	(51,910)	110,882
Change in accounts payable [note 5]	18,317	(19,194)
Change in accounts receivable, net	16,010	42,409
Change in taxes payable/receivable	479	(1,930)
Change in retained servicing rights asset	(23,053)	(15,439)
Other operating assets and liabilities	19,164	(14,666)
Cash provided by operating activities	25,014	139,382
Investing activities		
Acquisitions, net of cash acquired [note 3]	—	(2,345)
Sale of Red Oak [note 3]	—	149,288
Purchase of fixed assets	(354)	(795)
Acquisition of non-controlling interest [note 3]	(492)	—
(Issuance) repayment of notes receivable	(2,447)	2,443
Cash (used in) provided by investing activities	(3,293)	148,591
Financing activities		
Common share issuances [note 9]	—	1,613
Payments of lease liabilities	(2,673)	(2,624)
Payments of deferred financing costs	(2,872)	(799)
Repayments on term senior credit facility, net [note 8]	(34,408)	(307,907)
Issuance of convertible senior unsecured debentures [note 8]	57,944	—
Repayment of senior unsecured debentures [note 8]	(54,030)	—
Issuance of other borrowings, net [note 8]	33,927	32,117
Dividends paid [note 9]	(11,225)	(11,469)
Cash used in financing activities	(13,337)	(289,069)
Net increase (decrease) in cash during the period	8,384	(1,096)
Cash and restricted funds, beginning of period	16,992	23,273
Cash and restricted funds, end of period	25,376	22,177

See accompanying notes

Interim condensed consolidated statements of cash flows (continued)

[in thousands of United States dollars]

	Nine-month period ended September 30, 2025	Nine-month period ended September 30, 2024
Cash and restricted funds reported in the interim condensed consolidated statements of cash flows:		
Cash	\$ 23,705	\$ 20,297
Restricted funds	1,671	1,880
Total	25,376	22,177

	Nine-month period ended September 30, 2025	Nine-month period ended September 30, 2024
Supplemental cash flow information:		
Cash taxes paid, net	\$ 1,286	\$ 3,786
Cash interest paid	27,419	44,449
Cash interest received	32,883	44,195

See accompanying notes

ECN Capital Corp.

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

1. Corporate Information

ECN Capital Corp. ("ECN Capital" or the "Company") is a leading provider of business services to North American-based institutional investor, insurance company, pension plan, bank and credit union partners (collectively, its "Partners"). ECN Capital originates, manages and advises on credit assets on behalf of its Partners, specifically consumer (manufactured housing and recreational vehicle and marine) loans and commercial (floorplan and rental) loans. Its Partners are seeking high-quality assets to match with their deposits, term insurance or other liabilities. These services are offered through two operating segments: (i) Manufactured Housing Finance, and (ii) Recreational Vehicle and Marine ("RV and Marine") Finance. Headquartered in South Florida and Toronto, the registered office is located at 199 Bay Street, Suite 4000, Toronto, Ontario, Canada. ECN Capital has approximately 740 employees and operates principally in the U.S. The Company is a public corporation and trades on the Toronto Stock Exchange ("TSX") under the symbol "ECN."

2. Basis of Presentation and Summary of Material Accounting Policies

Statement of compliance

These interim condensed consolidated financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board.

These interim condensed consolidated financial statements do not include all the information and disclosures required in annual financial statements. They should be read in conjunction with the consolidated financial statements of the Company as at and for the year ended December 31, 2024, which include information necessary or useful to understanding the Company's business and financial statement presentation.

The accounting policies in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Company's annual consolidated financial statements for the year ended December 31, 2024.

These interim condensed consolidated financial statements are presented in thousands of U.S. dollars, which is the functional currency, except where otherwise noted.

These interim condensed consolidated financial statements were authorized for issuance by the Board of Directors (the "Board") of the Company on November 12, 2025.

New and amended standards and interpretations

The following amendment to existing IFRS became effective for annual periods beginning on January 1, 2025:

- Lack of exchangeability Amendments to International Accounting Standards ("IAS") 21, The Effects of Changes in Foreign Exchange Rates

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

Effective January 1, 2025, the Company adopted the IAS 21 amendment regarding non-exchangeable currencies. As Canadian and U.S. currencies are fully exchangeable, the amendment had no material impact on the Company's interim condensed consolidated financial statements as at September 30, 2025.

Standards issued but not yet effective

New and amended standards and interpretations that are issued but not yet effective are being assessed by the Company to determine the impact on the interim condensed consolidated financial statements.

IFRS 18, Presentation and Disclosure in Financial Statements

IFRS 18, *Presentation and Disclosure in Financial Statements* ("IFRS 18"), was issued in April 2024 and will be effective for years beginning on January 1, 2027 and is to be applied retrospectively for comparative figures. The standard replaces IAS 1, *Presentation of Financial Statements* ("IAS 1") while carrying forward many elements of IAS 1 unchanged. IFRS 18 introduces three sets of new requirements for the presentation of financial statements and disclosures within financial statements:

- Introduction of a specific structure for statements of income, to include three defined categories of income and expenses: operating, investing and financing activities, with defined subtotals including operating profit and income before financing and income taxes;
- Required disclosure of management-defined performance measures ("MPMs") with a reconciliation between these measures and totals or subtotals specified by IFRS. MPMs are defined as subtotals of income and expenses not specified by IFRS that are used in public communications to communicate management's view of the Company's financial performance; and
- Enhanced guidance on organizing information and determining whether to provide the information in the financial statements or in the notes. IFRS 18 also requires enhanced disclosure of operating expenses based on their characteristics, including their nature, function or both.

The Company is assessing the impact of this standard on its interim condensed consolidated financial statements.

Critical accounting estimates and use of judgments

The preparation of these interim condensed consolidated financial statements in accordance with IFRS requires management to make estimates and exercise judgments that affect the reported amounts of assets and liabilities as at the date of the interim condensed consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. The estimates and judgments are made based on information available as at the date the interim condensed consolidated financial statements are issued.

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

The Company is involved in various lawsuits, claims and proceedings incident to the operation of its businesses. Although the outcome of litigation cannot be predicted with certainty, and some lawsuits, claims or proceedings may be disposed of unfavourably to the Company, it is management's opinion that none of these will have a material adverse effect on the Company's financial position, results of operations or cash flows.

Seasonality of operations

The Company's business segments are impacted by seasonality, with the second and third quarters of the year historically being the strongest performing quarters. As a result, higher revenues and operating profits are usually expected during the second and third quarters as compared to the first and fourth quarters.

Comparative figures

Certain comparative figures have been reclassified to conform to the current year's presentation.

3. Business Acquisitions and Disposals

Acquisition of Paramount Servicing Group, LLC

On August 31, 2024, the Company acquired a 54% majority interest in Paramount Servicing Group, LLC, which operates Paramount Capital Group, LLC ("Paramount"), a consumer loan servicing company, for total consideration of approximately \$4.6 million, including cash consideration of \$4.2 million and deferred purchase consideration of \$478. This acquisition executes on the Company's strategic objective to establish servicing capabilities for its RV and Marine Finance segment, which strengthens and diversifies the business.

The Company has recognized 100% of the fair value of the net assets acquired in its interim condensed consolidated statements of financial position from the date of acquisition. The minority ownership of Paramount is represented as non-controlling interest as a component of total equity.

ECN Capital Corp.

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

The table below presents the final allocation of fair values to the net assets acquired.

Consideration:

Cash	\$	4,160
Fair value of deferred purchase consideration		478
Total consideration		4,638

Fair value of identifiable assets and liabilities:

Cash	257
Restricted cash	1,925
Accounts receivable and other assets	2,594
Intangible assets	6,570
Goodwill	627
Accounts payable and other liabilities	(3,918)
Non-controlling interest	(3,417)
Net assets acquired	4,638

The Company has agreed to a deferred purchase price earn-out plan that is based on achievement of prescribed earnings. The fair value of the contingent purchase consideration of \$478 has been recorded as a liability. Subsequent changes in the estimated fair value of the liability are recorded in the interim condensed consolidated statements of income.

On September 5, 2025, the Company acquired an additional 7% interest in Paramount from a non-controlling shareholder for \$492 cash consideration, increasing its interest from 54% to 61%. On the initial acquisition of Paramount, this non-controlling interest was recorded as a component of equity and as such the purchase of this 7% interest has been recorded as a reduction of equity.

Acquisition-related costs were \$1,924, including advisory fees, legal, accounting, due diligence and other transaction-related expenses. The allocation to goodwill of \$627 is primarily attributable to senior management's ability to support the continued growth of the business. The Company expects all of the goodwill will be deductible for tax purposes.

Operating results attributable to Paramount are included in the Company's interim condensed consolidated statements of income from the date of acquisition, August 31, 2024. Paramount contributed approximately \$2,680 and \$7,626 in total revenues and \$124 and \$415 in net loss for the three and nine-month periods ended September 30, 2025, respectively. The minority interest portion of the net loss for the three and nine-month periods ended September 30, 2025, of \$53 and \$187, respectively, was a decrease to non-controlling interest and a corresponding increase to net income attributable to shareholders' equity.

ECN Capital Corp.

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

Acquisition of First Approval Source, LLC

On March 28, 2024, the Company acquired all of the outstanding equity interests in First Approval Source, LLC ("FAS"), an RV and marine finance company, for total consideration of \$800, including cash consideration of \$670 and deferred purchase consideration of \$130. This acquisition expands the Company's reach in its RV and Marine Finance segment and acquires a front-end and underwriting technology platform.

The table below presents the final allocation of fair values to the net assets acquired. Adjustments to the preliminary purchase price allocation were not material.

Consideration paid:

Cash	\$	670
Fair value of deferred purchase consideration		130
Total consideration		800

Fair value of identifiable assets and liabilities:

Cash	44
Accounts receivable	82
Intangible assets	348
Goodwill	461
Accounts payable and other liabilities	(135)
Net assets acquired	800

The Company has agreed to a deferred purchase price earn-out plan that is based on achievement of prescribed origination volumes. The fair value of the contingent purchase consideration of \$130 was recorded as a liability at the date of acquisition.

The allocation to goodwill of \$461 is primarily attributable to senior management's ability to maintain and grow its dealer and funding relationships in support of the continued growth of the business. The Company expects all of the goodwill will be deductible for tax purposes.

Operating results attributable to FAS are included in the Company's interim condensed consolidated statements of income from the date of acquisition and were not material to the Company's interim condensed consolidated operating results for the three and nine-month periods ended September 30, 2025 and September 30, 2024.

Sale of Red Oak RV and Marine Inventory Finance platform

During the year ended December 31, 2023, the Company committed to a plan to sell its Red Oak RV and Marine Inventory Finance platform ("Red Oak"), which operated through Triad Financial Services, to redeploy capital to its Manufactured Housing Finance business. On February 21, 2024, the Company completed the sale of Red Oak to a third-party investor for cash proceeds of \$153.3 million, representing the then-current carrying value of Red Oak. Accordingly, no gain or loss was recorded for the three and nine-month periods ended September 30, 2024.

ECN Capital Corp.

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

4. Finance Receivables

The following table presents the Company's finance receivables based on the type of contract:

	September 30, 2025	December 31, 2024
	\$	\$
Commercial (floorplan and rental) loans	154,726	186,867
RV and Marine loans	24,759	9,594
Gross finance receivables at amortized cost	179,485	196,461
Allowance for credit losses	(538)	(721)
Net finance receivables at amortized cost	178,947	195,740
Held-for-trading financial assets	285,938	217,235
Total finance receivables	464,885	412,975

Commercial (floorplan and rental) loans

Commercial loans are comprised entirely of secured loans issued by Triad Financial Services to finance manufactured housing dealer inventory and community-owned manufactured housing rental units. Floorplan loans to dealers are secured by first priority, fully perfected liens in the underlying units. Triad Financial Services is also the beneficiary of a full manufacturer's repurchase guarantee on each financed unit. Rental loans to communities are also secured by a first priority lien in the underlying unit and Triad Financial Services receives an assignment of each rental contract. Commercial loans are recorded at amortized cost, as the Company originates these loans with no intention to sell.

RV and Marine loans

RV and Marine loans are primarily comprised of high-quality retail RV and Marine loans that are secured by first priority, fully perfected liens in the underlying financed units. These loans include the Company's participating interest in securitized RV and Marine loans as well as loans made to consumers to finance the build of a new marine vessel, for the purpose of expanding the Company's relationships with marine retail loan originators. RV and Marine loans are recorded at amortized cost, as the Company originates these loans with no intention to sell.

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

Held-for-trading financial assets

The loans balance as at September 30, 2025 includes \$174.2 million (December 31, 2024 - \$144.0 million) in manufactured housing loans and \$111.7 million (December 31, 2024 - \$73.3 million) in RV and Marine loans, which are classified as held-for-trading. Finance receivables are classified as held-for-trading if the related loans were originated with the intention of selling the instrument in the near term, which is typically a period of one year or less. The Company's determination of this classification is based on the existence of Partner agreements, or likelihood of entering into a new Partner agreement in the near term, and the Company's experience of selling consumer loans with like characteristics. Held-for-trading finance receivables are measured on the interim condensed consolidated financial statements at fair value through profit or loss. These loans are considered Level 3 assets. The Company measures the fair value of these loans based on a valuation model using internal inputs. Upon origination, the Company's internal valuation may determine a fair value that is in excess of the origination or transaction value of the loan. In these circumstances, the Company will not recognize such gains until the fair value estimated by the internal model is substantiated by a market-observable event such as an executed sales contract. See Note 16, *Fair Value Measurements*, for further details.

The following table presents the delinquency status of the gross finance receivables at amortized cost by contract balance:

	September 30, 2025		December 31, 2024	
	\$	%	\$	%
31 - 60 days past due	83	0.05	—	—
61 - 90 days past due	257	0.14	—	—
Greater than 90 days past due	34	0.02	394	0.20
Total past due	374	0.21	394	0.20
Current	179,111	99.79	196,067	99.80
Total investment	179,485	100.00	196,461	100.00

The following table presents the weighted average interest rate of the gross finance receivables at amortized cost:

	September 30, 2025	December 31, 2024
Gross finance receivables at amortized cost	\$179,485	\$196,461
Weighted average interest rate	9.74 %	10.30 %

ECN Capital Corp.

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

The following tables provide gross finance receivables at amortized cost segregated by stage:

September 30, 2025				
	Stage 1	Stage 2	Stage 3	Total
	(Performing)	(Under-performing)	(Non-performing)	
	\$	\$	\$	\$
Low risk	75,499	—	—	75,499
Medium risk	103,553	30	—	103,583
High risk	59	310	21	390
Default	—	—	13	13
Gross carrying amount	179,111	340	34	179,485

December 31, 2024				
	Stage 1	Stage 2	Stage 3	Total
	(Performing)	(Under-performing)	(Non-performing)	
	\$	\$	\$	\$
Low risk	86,568	—	—	86,568
Medium risk	109,223	17	—	109,240
High risk	189	70	—	259
Default	—	—	394	394
Gross carrying amount	195,980	87	394	196,461

Low risk: Loans that have below average probability of default with credit risk that is lower than the Company's risk appetite and risk tolerance levels. While the Company does originate loans under this category, these loans may have lower yield due to high credit quality.

Medium risk: Loans that have an average probability of default with credit risk that is within the Company's risk appetite and risk tolerance. The Company actively originates loans under this category due to higher yields.

High risk: Loans that were originated within the Company's risk appetite but have subsequently experienced an increase in credit risk that is outside of the Company's typical risk appetite and risk tolerance levels. The Company will generally not originate loans in this category.

Default: Loans that are over 90 days past due or loans for which there is objective evidence of impairment.

ECN Capital Corp.

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

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Allowance for credit losses

The Company's allowance for credit losses is shown in the table below:

	Stage 1 (Performing)	Stage 2 (Under-performing)	Stage 3 (Non-performing)	Total
	\$	\$	\$	\$
Balance as at December 31, 2023	204	—	1,280	1,484
Provision for credit losses	95	36	—	131
Charge-offs, net of recoveries	—	—	(1,280)	(1,280)
Stage transfers	(2)	2	—	—
Balance as at March 31, 2024	297	38	—	335
Provision for credit losses	(53)	—	89	36
Stage transfers	—	(38)	38	—
Balance as at June 30, 2024	244	—	127	371
Provision for credit losses	(8)	4	205	201
Balance as at September 30, 2024	236	4	332	572
Balance as at December 31, 2024	325	2	394	721
Provision for credit losses	40	—	81	121
Charge-offs, net of recoveries	—	—	(267)	(267)
Stage transfers	1	(1)	—	—
Balance as at March 31, 2025	366	1	208	575
Provision for credit losses	116	60	(168)	8
Charge-offs, net of recoveries	—	—	(27)	(27)
Stage transfers	(1)	1	—	—
Balance as at June 30, 2025	481	62	13	556
Provision for credit losses	3	(30)	9	(18)
Stage transfers	(4)	4	—	—
Balance as at September 30, 2025	480	36	22	538

ECN Capital Corp.

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

5. Other Assets and Accounts Payable and Accrued Liabilities

The following table presents the assets reported in other assets:

	September 30, 2025	December 31, 2024
	\$	\$
Investments in securities	2,950	4,420
Prepaid expenses	12,259	9,086
Other assets ^[1]	7,387	5,044
Total	22,596	18,550

[1] Other assets include \$2.0 million and \$0.4 million of outstanding receivables due from officers of the Company as at September 30, 2025 and December 31, 2024, respectively.

The following table presents the liabilities reported in accounts payable and accrued liabilities:

	September 30, 2025	December 31, 2024
	\$	\$
Accrued payroll and share-based compensation liabilities	31,779	29,798
Accounts payable ^[1]	33,164	11,005
Accrued other liabilities	15,265	9,807
Total	80,208	50,610

[1] Accounts payable as at September 30, 2025 includes \$16.7 million due to the Company's Partners under commercial funding agreements.

Accrued other liabilities of \$15,265 as at September 30, 2025 include a provision of \$1,250 related to restructuring costs recognized in connection with the Company's previously announced corporate simplification. Changes in the provision for the nine-month period ended September 30, 2025 were as follows:

	September 30, 2025
	\$
Balance, beginning of period	1,513
Additions	6,732
Settlements	(6,995)
Balance, end of period	1,250

ECN Capital Corp.

Notes to interim condensed consolidated financial statements

[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

6. Right-of-Use and Fixed Assets

The following table presents the Company's right-of-use and fixed assets:

	September 30, 2025	December 31, 2024
	\$	\$
Right-of-use assets, net	10,365	12,385
Fixed assets, net	4,492	5,088
Total	14,857	17,473

7. Goodwill

Changes in the Company's goodwill balance for the nine-month period ended September 30, 2025 and for the year ended December 31, 2024 were as follows:

	September 30, 2025	December 31, 2024
	\$	\$
Balance, beginning of period	127,925	126,837
Additions from acquisitions	—	1,088
Balance, end of period	127,925	127,925

8. Borrowings

Borrowings consist of the following as at September 30, 2025 and December 31, 2024:

	September 30, 2025	December 31, 2024
	\$	\$
Term senior credit facility	346,083	378,424
Senior unsecured debentures	103,484	150,780
Convertible senior unsecured debentures	44,940	—
Other secured borrowings	81,424	47,336
Total	575,931	576,540

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September 30, 2025

Term senior credit facility

The Company is party to a \$770 million term senior credit facility, amended October 22, 2024, which is syndicated to a group of six Canadian, U.S. and international banks with a maturity date of October 22, 2027. The facility bears interest at the prime rate plus 1.0% or one-month Canadian Overnight Repo Rate Average ("CORRA") plus 2.0% plus a CORRA adjustment of 0.3% per annum on outstanding Canadian dollar-denominated balances and U.S. base rate plus 1.0% per annum or one-month Secured Overnight Financing Rate ("SOFR") plus 2.0% plus a Term SOFR adjustment of 0.10% per annum on outstanding U.S. dollar-denominated balances. The term senior credit facility is secured by a general security agreement in favour of the lenders consisting of a first priority interest on all property.

The following table summarizes the Company's outstanding balance on its term senior credit facility:

	September 30, 2025		December 31, 2024	
	Balance outstanding	Weighted average interest rate ⁽¹⁾	Balance outstanding	Weighted average interest rate ⁽¹⁾
	\$	%	\$	%
Term senior credit facility	352,163	6.27	386,571	6.51
Deferred financing costs	(6,080)		(8,147)	
Total term senior credit facility borrowings	346,083		378,424	

[1] Represents the weighted average stated interest rate of outstanding debt at period end, excludes amortization of deferred financing costs, premiums or discounts and stand-by fees.

As at September 30, 2025, the unutilized balance of the facility is \$417,837 (December 31, 2024 - \$383,429).

Senior unsecured debentures

As at September 30, 2025, the Company has listed senior unsecured debentures with an aggregate principal of C\$146.25 million (the "Debentures"), consisting of:

- C\$86.25 million of debentures due December 31, 2026, which bear interest at a rate of 6.0% per annum; and
- C\$60.0 million due December 31, 2027, which bear interest at a rate of 6.25% per annum.

The Company has the option to satisfy its obligations to repay the principal and accrued interest of each of the debentures, at redemption or maturity, by issuing and delivering common shares of the Company in accordance with the terms of the respective indentures.

On April 25, 2025, the Company used proceeds from the issuance of the convertible senior unsecured debentures to redeem in full its C\$75.0 million of senior unsecured debentures due December 31, 2025.

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[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

The following table summarizes the Company's outstanding balance of its senior unsecured debentures:

	September 30, 2025	December 31, 2024
	\$	\$
6.00% senior unsecured debentures due 2025	—	52,140
6.00% senior unsecured debentures due 2026	61,962	59,961
6.25% senior unsecured debentures due 2027	43,104	41,712
	105,066	153,813
Deferred financing costs	(1,582)	(3,033)
Total senior unsecured debentures	103,484	150,780

Convertible senior unsecured debentures

On March 19, 2025, the Company issued C\$75.0 million (US\$52.4 million) aggregate principal amount of listed convertible senior unsecured debentures due April 30, 2030 (the "Convertible Debentures") at a price of C\$1,000 per debenture. The Convertible Debentures bear interest at a rate of 6.50% per annum, payable semi-annually in arrears on April 30 and October 31 of each year, commencing October 31, 2025. The Company also granted the syndicate of underwriters, on the same terms and conditions, an option to purchase up to an additional C\$11.25 million aggregate principal amount of Convertible Debentures for a period of 30 days following the issue date, which was exercised in part for \$8 million (US\$5.6 million) on April 1, 2025, bringing the total proceeds to C\$83.0 million (US\$58.0 million).

The Convertible Debentures are convertible at the option of the holder into common shares of the Company at an initial conversion price of C\$3.77 per common share, being a conversion ratio of approximately 265.2520 common shares for each C\$1,000 principal amount of debentures, subject to adjustment in certain circumstances. The Company has the option to satisfy its obligations to repay the principal and accrued interest of the Convertible Debentures at redemption or maturity by issuing and delivering that number of common shares in the capital of the Company in accordance with the terms of the respective indentures.

The Convertible Debentures are comprised of a debt host liability and a conversion option relating to an embedded derivative liability. The conversion option associated with the Convertible Debentures was determined to be an embedded derivative as the value of the conversion option changes in response to foreign exchange movements. The embedded derivative liability is a financial liability measured at its estimated fair value with changes in value being recorded in the interim condensed consolidated statements of income. See Note 13, *Derivative Financial Instruments*, for further details. The embedded derivative was recognized as a discount to the debt host liability upon issuance. The discount is accreted through the effective interest method over the term of the debt host liability. Total accretion recognized for the three and nine-month periods ended September 30, 2025 were \$458 and \$1,510, respectively.

ECN Capital Corp.

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[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

The following table summarizes the outstanding balance of the Company's Convertible Debentures for the nine-month period ended September 30, 2025:

	September 30, 2025
	\$
Balance, beginning of period	—
Principal value at issuance	57,944
Fair value of embedded derivative at issuance	(11,770)
Fair value gain on issuance	(858)
Accretion of discount and foreign exchange	2,313
Balance, end of period	47,629
Deferred financing costs	(2,689)
Total convertible senior unsecured debentures	44,940

Other secured borrowings

Other secured borrowings of \$81,424 as at September 30, 2025 consist of revolving credit facilities at Triad Financial Services and Source One used to purchase participating interests in manufactured housing commercial loans and RV and marine retail loans, and to fund the warehousing of RV and marine retail loans. These facilities are secured by either pledged loans or the Company's participating interest in securitized loans.

The following table summarizes the Company's outstanding balances on its other secured borrowings:

	September 30, 2025		December 31, 2024	
	Balance outstanding	Weighted average interest rate ^[1]	Balance outstanding	Weighted average interest rate ^[1]
	\$	%	\$	%
Source One facility due December 2026 ^[2]	42,907	5.8	16,005	5.8
Source One facility due March 2027 ^[3]	10,730	6.2	—	N/A
Triad Financial Services facility due July 2028 ^[4]	28,673	6.0	32,378	6.5
Deferred financing costs	(886)		(1,047)	
Total other secured borrowings	81,424		47,336	

[1] Represents the weighted average stated interest rate of outstanding debt at period end, excludes amortization of deferred financing costs, premiums or discounts and stand-by fees.

[2] Facility bears interest at the SOFR plus 1.50%.

[3] Facility bears interest at the CIBC Commercial Paper Note plus 1.65%.

[4] Facility bears interest at the applicable commercial rate plus 1.50%.

As at September 30, 2025, the unutilized balances of the Company's other revolving facilities are \$144,190 (December 31, 2024 - \$180,164).

ECN Capital Corp.

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[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

The Company is in compliance with all financial and reporting covenants with all of its lenders as at September 30, 2025.

9. Share Capital

The Company is currently authorized to issue (i) an unlimited number of common shares without nominal or par value and (ii) an unlimited number of preferred shares, issuable in series.

Common shares

The following table summarizes the Company's outstanding common shares:

	Common shares	
	Shares #	Amount \$
Balance, December 31, 2023	279,946,742	656,908
Exercise of options and share units	1,173,481	1,613
Balance, September 30, 2024	281,120,223	658,521
Balance, December 31, 2024	281,142,645	658,521
Exercise of options	345,712	—
Balance, September 30, 2025	281,488,357	658,521

Common share dividends

The Company's common share dividends are designated to be eligible dividends for income tax purposes.

	Three-month period ended		Nine-month period ended	
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
	\$	\$	\$	\$
Common share dividends	2,023	2,088	6,052	6,192
Dividend per share in C\$	0.01	0.01	0.03	0.03

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[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

Preferred shares

The following table summarizes the Company's outstanding preferred share capital:

	Series C		Series E	
	Preferred Shares		Preferred Shares	
	Shares	Amount	Shares	Amount
	#	\$	#	\$
Balance, December 31, 2023	3,712,400	67,052	27,450,000	56,960
Balance, September 30, 2024	3,712,400	67,052	27,450,000	56,960
Balance, December 31, 2024	3,712,400	67,052	27,450,000	56,960
Balance, September 30, 2025	3,712,400	67,052	27,450,000	56,960

On September 26, 2023, the Company issued 27,450,000 Series E convertible preferred shares ("Series E Preferred Shares") on a private placement basis in connection with the strategic partnership entered into with Champion Homes, Inc. ("Champion Homes"). See Note 12, *Related Party Transactions*, for further details.

The Series E Preferred Shares are initially convertible on a one-for-one basis into an aggregate of 27,450,000 common shares based on an initial liquidation preference and conversion price equal to the share issue price, which are subject to customary anti-dilution adjustments. The Series E Preferred Shares are convertible at any time at the option of Champion Homes, are redeemable at the option of the Company in connection with a change of control of the Company and will automatically convert into common shares on the fifth anniversary of closing of the private placement, in each case subject to a conversion cap in the event that, as a result of any conversion, Champion Homes would hold in excess of 19.9% of outstanding common shares.

The holder of the Series E Preferred Shares is entitled to receive cumulative cash dividends at a rate of 4.0% per annum on the liquidation preference, payable semi-annually, vote on an as-converted basis for all matters on which holders of common shares vote and will vote together as a single class with the common shares. The Series E Preferred Shares will not be transferable other than to affiliates of Champion Homes or with the prior approval of the Board of the Company.

The Company's outstanding Series C convertible preferred shares ("Series C Preferred Shares") are redeemable by the Company in whole or in part at their par value of C\$25.00 per share on June 30, 2027 and on June 30 of every fifth year thereafter. Holders of Series C Preferred Shares are entitled to receive a fixed annual cash dividend at a rate of 7.937%.

ECN Capital Corp.

Notes to interim condensed consolidated financial statements

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September 30, 2025

Preferred share dividends

The Company's preferred share dividends are designated to be eligible dividends for income tax purposes.

	Three-month period ended		Nine-month period ended	
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
	\$	\$	\$	\$
Series C preferred dividends	1,324	1,354	3,960	4,063
Dividend per share in C\$	0.4960625	0.4960625	1.4881875	1.4881875
Series E preferred dividends	—	—	1,213	1,214
Dividend per share in C\$	—	—	0.0603	0.0605

Normal Course Issuer Bids

On September 19, 2024, the TSX approved the renewal of the Company's Normal Course Issuer Bid (the "Common Share Bid") for common shares of the Company and the Company's Normal Course Issuer Bid (the "Preferred Share Bid" and, together with the Common Share Bid, the "NCIBs") for the Company's Series C Preferred Shares for commencement on September 23, 2024. Pursuant to the NCIBs, the Company may repurchase up to an additional 15,472,849 common shares and 371,240 Series C Preferred Shares, representing approximately 10% of the public float of each of the common shares and Series C Preferred Shares, respectively. The NCIBs ended on September 22, 2025.

During the three and nine-month periods ended September 30, 2025 and September 30, 2024, the Company did not purchase any of its common shares or Series C Preferred Shares pursuant to the NCIBs.

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September 30, 2025

10. Share-Based Compensation

Share-based compensation expense consists of the following for the three and nine-month periods ended September 30, 2025 and September 30, 2024:

	Three-month period ended		Nine-month period ended	
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
	\$	\$	\$	\$
Performance share units and restricted share units ("PSUs and RSUs")	2,425	2,415	8,504	6,058
Deferred share units ("DSUs")	372	710	1,521	1,084
Stock options	365	966	1,125	3,098
Foreign exchange (gain) loss ^[1]	(967)	—	1,256	—
Share-based compensation	2,195	4,091	12,406	10,240

[1] In comparative periods, foreign exchange (gains) loss of \$470 and \$(819) for the for the three and nine-month periods ended September 30, 2024, respectively, were recorded in Other Revenue.

The following table summarizes equity award units granted for the three and nine-month periods ended September 30, 2025:

	Three-month period ended September 30, 2025	Nine-month period ended September 30, 2025
	#	#
PSUs and RSUs	2,079,638	5,071,512
DSUs	115,431	528,045
Total	2,195,069	5,599,557

11. Other Revenue and Other Expenses

Other revenue consists of the following for the three and nine-month periods ended September 30, 2025 and September 30, 2024:

	Three-month period ended		Nine-month period ended	
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
	\$	\$	\$	\$
Income (loss) on investments, net	2,054	(331)	5,703	286
Unrealized loss on interest rate swap	—	(1,125)	—	—
Fair value adjustment of convertible debenture derivative liability	158	—	(17)	—
Foreign exchange and other revenue (loss)	202	1,534	(549)	3,263
Total other revenue	2,414	78	5,137	3,549

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[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

Other expenses consist of the following for the three and nine-month periods ended September 30, 2025 and September 30, 2024:

	Three-month period ended		Nine-month period ended	
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
	\$	\$	\$	\$
Amortization of intangible assets	1,842	1,956	5,890	5,770
Accretion of convertible debenture discount	458	—	1,510	—
Deferred purchase consideration	(458)	5	(413)	263
Restructuring costs	—	—	6,732	—
Transaction, corporate development and other costs	—	2,374	—	4,443
Total other expenses	1,842	4,335	13,719	10,476

Restructuring costs of \$6,732 for the nine-month period ended September 30, 2025 relate to the Company's previously announced corporate simplification plan. Transaction, corporate development and other costs of \$2,374 and \$4,443 for the three and nine-month periods ended September 30, 2024 primarily reflect costs related to the acquisition of FAS, other business development initiatives and the Company's review of strategic alternatives.

12. Related Party Transactions

Strategic partnership and investor rights agreement with Champion Homes

On September 26, 2023, the Company completed a transaction pursuant to which Champion Canada Holdings, Inc., a wholly owned subsidiary of Champion Homes, Inc. ("Champion Homes") has made an approximately \$138 million (C\$185 million) equity investment in ECN Capital on a private placement basis (the "Private Placement") in exchange for 33,550,000 common shares of ECN Capital and 27,450,000 mandatory convertible Series E Preferred Shares of ECN Capital. Following closing, Champion Homes owns an approximately 19.9% indirect equity interest in ECN Capital (assuming the conversion of all Series E Preferred Shares).

In connection with the Private Placement, ECN Capital and Champion Homes formed Champion Financing LLC ("Champion Financing"), a captive finance company that is 51% owned by an affiliate of Champion Homes and 49% owned by Triad Financial Services. Champion Financing provides a tailored retail finance loan program for customers and a branded floorplan offering for Champion Homes, its affiliates and their independent retailers in the manufactured home finance space and operates with services by Triad Financial Services. The Company accounts for its investment in the Champion Financing joint venture under the equity method of accounting.

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[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

Notes receivable

Notes receivable of \$24,816 as at September 30, 2025 (December 31, 2024 - \$21,711) represent loans to certain employees and officers of the Company primarily granted in order to help finance the purchase of the Company's shares. Interest is accrued on the loans based on applicable U.S. interest rates, and the principal is payable on demand in the event of non-payment of interest. The notes receivable are secured by ECN Capital shares purchased with full recourse to the employee/officer.

The changes in notes receivable for the nine-month periods ended September 30, 2025 and September 30, 2024 were as follows:

	September 30, 2025	September 30, 2024
	\$	\$
Notes receivable, beginning of period	21,711	24,631
Additions ^[1]	2,500	1,375
Interest income	260	245
Repayments (interest and principal)	(53)	(2,443)
Foreign exchange	398	(325)
Notes receivable, end of period	24,816	23,483

[1] Addition of \$2,500 for the nine-month period ended September 30, 2025 was related to a loan granted as relocation assistance to an executive.

Other related party transactions

The Company is party to a five-year lease agreement, expiring September 30, 2027, with a member of management of a subsidiary company to lease office space for use in the normal course of business. Payments under the lease agreement were approximately \$263 and \$263 for the nine-month periods ended September 30, 2025 and September 30, 2024, respectively.

As at September 30, 2025, an officer of the Company held a portfolio of \$1,374 of loans from the Company through a participation interest in a flow agreement on the same market terms as a third-party investor.

13. Derivative Financial Instruments

In the normal course of business, and consistent with its risk management program, the Company enters into interest rate derivatives to manage interest rate risk, foreign exchange forward agreements to manage foreign currency exposure and total return swaps to manage the variability in cash flows associated with forecasted future obligations on vesting of DSUs, RSUs and PSUs attributable to changes in the Company's stock price.

The Company also has outstanding Convertible Debentures, which are hybrid financial instruments consisting of a debt host liability and a conversion option which is an embedded derivative. See Note 8, *Borrowings*, for further details.

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[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

Cash flow hedges

The Company's interest rate derivative agreements, foreign exchange forward agreements and total return swaps are designated in hedging relationships and, as such, the gains or losses of the hedging derivative are offset by the gains or losses of the hedged item. There is an economic relationship between the hedged items and the hedging instruments as the terms of the contracts match the terms of the forecasted transactions.

The following table presents the fair value changes related to the cash flow hedges included in the Company's results for the three and nine-month periods ended September 30, 2025 and September 30, 2024:

	Three-month period ended		Nine-month period ended	
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
	\$	\$	\$	\$
Fair value loss recorded in loan origination revenues	(628)	—	(4,865)	—
Fair value income (loss) recorded in other comprehensive loss	1,195	4,328	(1,089)	(336)

In addition to the designated hedging instruments disclosed above, the Company enters into derivative contracts that serve as economic hedges but are not designated in a qualifying hedge accounting relationship. Consequently, changes in the fair value of these instruments are recognized directly in the interim condensed consolidated statements of income in the period in which they arise. During the three and nine-month periods ended September 30, 2025, the fair value loss of these non-designated economic hedging instruments was \$101 and \$812, respectively.

Convertible Debentures Derivative Liability

The conversion option of the Company's Convertible Senior Debentures is a derivative liability measured at fair value through profit or loss. Changes in respect of the fair value of the convertible debentures derivative liability for the nine-month period ended September 30, 2025 was as follows:

	September 30, 2025
	\$
Balance, beginning of period	—
Issuances	11,770
Change in fair value included in earnings	875
Foreign currency	255
Balance, end of period	12,900

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September 30, 2025

Notional amounts and fair values of derivative instruments

The following table summarizes the notional principal and fair values of the derivative financial instruments outstanding:

	September 30, 2025		December 31, 2024	
	Notional principal	Fair value ^[1]	Notional principal	Fair value
	\$	\$	\$	\$
Derivative assets				
Interest rate contracts	284,992	172	297,900	2,432
Foreign exchange agreements	—	—	78,637	11
	284,992	172	376,537	2,443
Derivative liabilities				
Interest rate contracts	140,000	1,416	25,000	21
Foreign exchange agreements	167,044	103	81,489	57
Total return swaps	48,445	14,949	46,879	11,840
	355,489	16,468	153,368	11,918

[1] The table above excludes the convertible debentures derivative liability of \$12,900.

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[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

14. Earnings per Share

	Three-month period ended		Nine-month period ended	
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
	\$	\$	\$	\$
Basic:				
Net income attributable to common shareholders	12,519	8,144	13,594	9,136
Cumulative dividends on preferred shares	1,324	1,354	5,173	5,277
Net income attributable to common shareholders for basic earnings	11,195	6,790	8,421	3,859
Weighted average number of common shares outstanding - basic ^[1]	281,480,312	281,120,223	281,380,345	280,694,675
Basic earnings per share	\$ 0.04	\$ 0.02	\$ 0.03	\$ 0.01
Diluted:				
Net income attributable to common shareholders for diluted earnings	11,195	6,790	8,421	3,859
Weighted average number of common shares outstanding - diluted ^{[1][2]}	284,121,547	281,693,318	284,619,040	281,223,639
Diluted earnings per share	\$ 0.04	\$ 0.02	\$ 0.03	\$ 0.01

[1] Convertible preferred shares were excluded from the calculation of earnings per share because the conversion conditions had not been satisfied as at September 30, 2025

[2] Potentially dilutive Convertible Debenture common shares of 22,015,914 and 15,624,605 were excluded from the computation of diluted earnings per share as their effect would have been anti-dilutive for the three-month and nine-month periods ended September 30, 2025.

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15. Capital Disclosures

The Company's objectives when managing capital are to ensure sufficient liquidity to support its financial objectives and strategic plans, to ensure its financial covenants are met and to maximize shareholder value.

The Company's capitalization is as follows:

	September 30, 2025	December 31, 2024
	\$	\$
Borrowings on term senior credit facility and other	427,507	425,760
Accounts payable and accrued liabilities	80,208	50,610
Lease and other liabilities ^[1]	12,422	15,053
	520,137	491,423
Senior unsecured debentures ^[2]	103,484	150,780
Convertible senior unsecured debentures	44,940	—
Total equity	213,185	210,902
	881,746	853,105

[1] Other liabilities primarily include a \$91 (December 31, 2024 - \$691) deferred purchase consideration liability related to the acquisition of Paramount and FAS, and a \$12.3 million (December 31, 2024 - \$14.4 million) lease liability.

[2] In accordance with the terms of the indentures, the Company has the option to satisfy its obligations to repay the principal and interest of its senior unsecured debentures by issuing common shares in the capital of the Company.

16. Fair Value Measurements

IFRS 13, *Fair Value Measurement*, requires disclosure of a three-level hierarchy for fair value measurement based upon transparency of inputs used in the valuation of an asset or liability. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value hierarchy establishes three levels to classify the inputs to valuation techniques used to measure fair value. Level 1 inputs are quoted prices in an active market for identical assets or liabilities. Level 2 inputs are quoted prices in markets that are not active, quoted prices for similar assets or liabilities in active markets, or inputs other than quoted prices that are observable for the asset or liability. Level 3 inputs are not based on observable market data.

ECN Capital Corp.

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September 30, 2025

a) Assets and liabilities measured at fair value on a recurring basis

The following tables present the level within the fair value hierarchy of the Company's assets and liabilities measured at fair value on a recurring basis:

September 30, 2025				
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Cash	23,705	—	—	23,705
Restricted funds	1,671	—	—	1,671
Held-for-trading financial assets	—	—	285,938	285,938
Investments in securities	—	2,950	—	2,950
Retained reserve interest	—	—	47,557	47,557
Derivative financial instruments, net	—	(29,196)	—	(29,196)
Total	25,376	(26,246)	333,495	332,625

December 31, 2024				
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Cash	15,465	—	—	15,465
Restricted funds	1,527	—	—	1,527
Held-for-trading financial assets	—	—	217,235	217,235
Investments in securities	—	4,420	—	4,420
Retained reserve interest	—	—	46,284	46,284
Derivative financial instruments, net	—	(9,475)	—	(9,475)
Total	16,992	(5,055)	263,519	275,456

Transfers between levels of the fair value hierarchy are recognized at the date of the event that caused the transfer. There were no transfers between levels of the fair value hierarchy for the periods presented.

Retained reserve interest

The fair value of the retained reserve interest asset represents the present value of the amount the Company expects to recover from the amounts placed on deposit in a reserve account with respect to loans sold by Triad Financial Services. The Company estimates the fair values using a discounted cash flow approach using assumptions for loan loss and prepayment rates and discount rates, which are all Level 3 inputs. A significant increase or decrease in loan loss assumptions, prepayment rates, or discount rates would result in a lower or higher, respectively, fair value measurement of the retained reserve interest asset.

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September 30, 2025

The following table presents the estimated impact of a change in each of these key assumptions on the fair value of the retained reserve interest asset as at September 30, 2025.

Assumption	September 30, 2025	
	Change	
	basis points	Amount
	#	\$
Charge-off rate	5	3,880
Prepayment rate	100	5,247
Discount rate	100	3,858

Held-for-trading financial assets

The fair value of held-for-trading financial assets is estimated to approximate carrying value. These finance receivables are classified as Level 3 financial instruments, whereby fair value is determined using valuation techniques and inputs not based on observable market data.

The assertion that the carrying value of held-for-trading financial assets approximates fair value requires the use of estimates and significant judgment. The underlying assets are credit-scored and/or valued based on internal models that are not necessarily used in market transactions. The fair value of any of these balances would be affected by a potential buyer's assessment of the transaction's credit quality, payment history, yield, term, documents and other legal matters and other subjective considerations. The value received in a fair market sale transaction would be based on the terms of the sale, the buyer's views of the economic and industry conditions, the Company's and the buyer's tax considerations and other factors.

The fair value of finance receivables classified as assets held-for-trading is determined based on bids received on these loans in a private market. A significant increase or decrease in market interest rates and/or yields on comparable finance assets would result in a lower or higher, respectively, fair value measurement of held-for-trading financial assets. Based on its exposure as at September 30, 2025, the Company estimates that a hypothetical 50 basis point increase in interest rates may result in a decrease of approximately \$1.5 million in the carrying value of its held-for-trading financial assets.

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(b) Reconciliation of Level 3 fair value measurements of financial instruments

The changes in the Company's Level 3 assets measured at fair value on a recurring basis for the nine-month periods ended September 30, 2025 and September 30, 2024 were as follows:

	Held-for-trading financial assets	Retained reserve interest
	\$	\$
Balance, December 31, 2023	440,398	38,000
Issues	756,979	6,144
Sales	(884,517)	—
Settlements	(17,935)	(2,170)
Balance, September 30, 2024	294,925	41,974
Balance, December 31, 2024	217,235	46,284
Issues	1,295,690	7,620
Sales	(1,224,188)	—
Settlements	(9,120)	(7,914)
Change in fair value included in earnings	6,321	1,567
Balance, September 30, 2025	285,938	47,557

(c) Assets measured at fair value on a non-recurring basis

Retained servicing rights

The fair value of the Company's retained servicing rights intangible asset represents the present value of the amount the Company expects to earn from servicing loans it has originated and sold to Partners with servicing rights retained. The Company estimates the fair value of its retained servicing rights using a discounted cash flow approach using assumptions for loan loss charge-off rates, prepayment rates, discount rates and annual market cost to service per loan, which are all Level 3 inputs.

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17. Segmented Information

Operating segments

ECN Capital's operating results of continuing operations are categorized into two core operating segments and a Corporate segment. The Company's core operating segments consist of: (i) Manufactured Housing Finance; and (ii) RV and Marine Finance. The Company's Chief Operating Decision Maker, the CEO, reviews the operating results, assesses performance and makes capital allocation decisions at the business segment level. Therefore, each of the Company's business segments is an operating and reporting segment for financial reporting purposes.

The financial reporting of ECN Capital's two core business segments is consistent with the manner in which management currently evaluates the operating segment performance.

During the three and nine-month periods ended September 30, 2025, the Company has allocated all corporate revenues and expenses, with the exception of revenue and expenses related to the senior unsecured debentures, to the Manufactured Housing Finance and RV and Marine Finance segments. These allocations align with the Company's previously announced corporate simplification. See Note 11, *Other Revenue and Other Expenses*, for further details.

The interim condensed consolidated statements of income by segment for the three and nine-month periods ended September 30, 2025 and September 30, 2024 are shown in the following tables:

	For the three-month period ended September 30, 2025			
	Manufactured Housing Finance	RV and Marine Finance	Corporate	Total
	\$	\$	\$	\$
Revenues				
Loan origination revenues	31,869	8,663	—	40,532
Servicing revenue	14,573	4,999	—	19,572
Interest income	8,497	3,707	—	12,204
Other revenue	2,133	123	158	2,414
Total revenue	57,072	17,492	158	74,722
Operating expenses and other				
Compensation and benefits	16,826	5,138	—	21,964
General and administrative expenses	8,474	3,566	—	12,040
Interest expense	6,755	2,573	3,696	13,024
Depreciation and amortization	2,258	923	—	3,181
Share-based compensation	1,542	653	—	2,195
Other expenses	310	1,074	458	1,842
	36,165	13,927	4,154	54,246
Income (loss) before income taxes	20,907	3,565	(3,996)	20,476

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[in thousands of U.S. dollars, except where otherwise noted and per share amounts]

September 30, 2025

	For the nine-month period ended September 30, 2025			
	Manufactured Housing Finance	RV and Marine Finance	Corporate	Total
	\$	\$	\$	\$
Revenues				
Loan origination revenues	80,254	21,164	—	101,418
Servicing revenue	40,582	12,078	—	52,660
Interest income	24,133	8,238	—	32,371
Other revenue (loss)	4,734	420	(17)	5,137
Total revenue (loss)	149,703	41,900	(17)	191,586
Operating expenses and other				
Compensation and benefits	45,737	14,540	—	60,277
General and administrative expenses	24,651	9,114	—	33,765
Interest expense	19,613	6,226	9,871	35,710
Depreciation and amortization	6,625	2,550	—	9,175
Share-based compensation	8,705	3,701	—	12,406
Other expenses	6,900	5,309	1,510	13,719
	112,231	41,440	11,381	165,052
Income (loss) before income taxes	37,472	460	(11,398)	26,534

	For the three-month period ended September 30, 2024			
	Manufactured Housing Finance	RV and Marine Finance	Corporate	Total
	\$	\$	\$	\$
Revenues				
Loan origination revenues	31,424	6,403	—	37,827
Servicing revenue	15,318	2,174	—	17,492
Interest income	8,534	2,227	278	11,039
Other revenue (loss)	717	47	(686)	78
Total revenue (loss)	55,993	10,851	(408)	66,436
Operating expenses and other				
Compensation and benefits	13,800	3,912	1,033	18,745
General and administrative expenses	8,184	1,845	1,532	11,561
Interest expense	5,709	1,270	7,223	14,202
Depreciation and amortization	1,635	525	298	2,458
Share-based compensation	234	920	2,937	4,091
Other expenses	310	1,651	2,374	4,335
	29,872	10,123	15,397	55,392
Income (loss) before income taxes	26,121	728	(15,805)	11,044

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September 30, 2025

	For the nine-month period ended September 30, 2024			
	Manufactured Housing Finance	RV and Marine Finance	Corporate	Total
	\$	\$	\$	\$
Revenues				
Loan origination revenues	70,576	17,732	—	88,308
Servicing revenue	34,767	2,174	—	36,941
Interest income	38,307	6,022	925	45,254
Other revenue	3,005	100	444	3,549
Total revenue	146,655	26,028	1,369	174,052
Operating expenses and other				
Compensation and benefits	41,085	9,865	2,923	53,873
General and administrative expenses	21,615	4,162	4,933	30,710
Interest expense	23,814	3,694	19,876	47,384
Depreciation and amortization	4,180	1,376	1,129	6,685
Share-based compensation	1,882	1,928	6,430	10,240
Other expenses	930	5,103	4,443	10,476
	93,506	26,128	39,734	159,368
Income (loss) before income taxes	53,149	(100)	(38,365)	14,684

Total assets and total liabilities by segment as at September 30, 2025 and December 31, 2024 are shown in the following tables:

	September 30, 2025			
	Manufactured Housing Finance	RV and Marine Finance	Corporate	Total
	\$	\$	\$	\$
Total assets	657,490	318,296	—	975,786
Total liabilities	455,196	146,082	161,323	762,601

	December 31, 2024			
	Manufactured Housing Finance	RV and Marine Finance	Corporate	Total
	\$	\$	\$	\$
Total assets	618,191	262,651	56,313	937,155
Total liabilities	298,612	94,898	332,743	726,253



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